Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public. ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Α	For the	e 2013 cale	ndar year, or tax year beginnii	ng 01/01	, 2	013, and e	nding	12	/31	, 20 13		
В	Check it	f applicable:	C Name of organization BUILDO	N INC					D Employ	er identification r	number	
	Address	s change	Doing Business As							22-3128648		
	Name c	hange	Number and street (or P.O. box if	mail is not delivered	to street address	s) Roo	m/suite		E Telepho	one number		
	Initial re	•	PO Box 16741							203-602-9342		
П	Termina		City or town, state or province, co	ountry, and ZIP or for	eign postal code	,						
П		ed return	Stamford, CT 06905						G Gross r	eceipts \$ 1	1,308,119	
$\overline{\Box}$			F Name and address of principal of	icer: Jim Ziolko	wski			H(a) Is this a gro				
	пррпса	tion pending	PO Box 16741, Stamford, CT					1		es included?		
_	Tay aya	empt status:	✓ 501(c)(3)		no.)	(1) or 52	7			(see instructions)	3 110	
<u>:</u>	Website		w.buildon.org) () (() () () () () () () ()	110.) <u> </u>	(1) 01 32		H(c) Group			6083	
K				ciation Other ►		L Year of fo	ormation			e of legal domicile:		
	art I	Summ		Ciation Other P		L real of it	Jillatioi	1771	W State	or legal dorniche.	CI	
	1			noion or most sid	nificant activ	ition: Ca	- C-b	-4.4-0 C4		1		
ø	'	briefly de	escribe the organization's mi	ssion or most sig	Jillicani activ	/Ities	e Sch	edule O, St	atement	. !		
Š												
Governance		Ol I - 4l-	:- b >						050/ - 6			
Š	2		is box ▶ ☐ if the organizatio		-	-			1	its net assets.		
Ğ	3		of voting members of the go		-				3		19	
οğ	4		of independent voting memb	_					4		17	
iţie	5		mber of individuals employed	•	•				5		109	
Activities &	6		mber of volunteers (estimate						6		550	
ĕ	7a		elated business revenue fror						7a		0	
	b	Net unre	lated business taxable incom	ne from Form 990	D-T, line 34			<u></u>	7b		0	
								Prior Ye	ar	Current Y	ear	
Φ	8 Contributions and grants (Part VIII, line 1h)								,528,142	1	0,289,394	
Revenue	9	Program	service revenue (Part VIII, lin	e 2g)			.		0		0	
ě	10	Investme	ent income (Part VIII, column	(A), lines 3, 4, ar	id 7d)				146,534		429,617	
Œ	11	Other rev	venue (Part VIII, column (A), li	nes 5, 6d, 8c, 9d	c, 10c, and 1	1e)			0		0	
	12	Total reve	enue-add lines 8 through 11	(must equal Part	VIII, column	(A), line 12	2)	8	,674,676	1	0,719,011	
	13	Grants a	nd similar amounts paid (Par	t IX, column (A),	lines 1–3) .				0		0	
	14								0			
s	15		other compensation, employe		-			5	,048,973		6,068,893	
Expenses	16a		onal fundraising fees (Part IX,	,			_		0		0	
per	b		draising expenses (Part IX, c			1,203,026						
Щ	17		penses (Part IX, column (A), I					3	,400,518		4,134,950	
	18		penses. Add lines 13-17 (mus		,	ne 25)	•		,449,491		0,203,843	
	19		less expenses. Subtract line	•			·		225,185		515,168	
- x		110101140	тесе одренесе: сариастине	10 110111 11110 12	· · · ·			ginning of Cui				
Net Assets or Fund Balances	20	Total ass	sets (Part X, line 16)						,711,495		8,364,674	
Asse	21		pilities (Part X, line 26)				·		496,185		280,967	
Net	22		ts or fund balances. Subtrac	t line 21 from line	 20		. –	7	,215,310		8,083,707	
_	art II		ture Block	t iiile Z1 iiOiii iiili	520		•		,213,310	<u> </u>	0,003,707	
			rry, I declare that I have examined the	io noturo in alcelina os		andulan and i		nto and to th	a baat of	man de la compania del compania de la compania del compania de la compania del compania de la compania de la compania de la compania del la compania del compania de la compania del compania d	al baliat it is	
			lete. Declare that I have examined the	,	, , ,			,		illy knowledge an	u bellet, it is	
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Siç	ın	Sign	ature of officer					Dat	Δ			
He	-							Dat	.0			
110	10		nes Ziolkowski, President & Cl e or print name and title	<u>-</u> 0								
		1, ,,	rpe preparer's name	Preparer's signat	ıra		Date		1	PTIN		
Pa	id	Fillivity	he hiehaiei o liailie	rieparer s signati	ui C		Date		Check	If		
Pr	epare	er							self-em	pioyea		
Us	e On	ly Firm's n	name ►					Firm	's EIN ▶			
		Firm's a	address ►		, , , , ,			Phor	ne no.			
Ma	y the II	RS discus	s this return with the prepare	r shown above?	(see instruct	ions) .				🗌 Ye	s 🗌 No	

Form 990 (2013) Page **2**

Part	_	_		
	Check if Schedule O contains a resp	onse or note to any line in this P	art III	<u> L</u>
1	Briefly describe the organization's mission:			
	buildOn breaks the cycle of poverty, illiteracy	and low expectations through servi	ce and education.	
2	Did the organization undertake any signification prior Form 990 or 990-EZ?	ant program services during the year		
	•		· · · · · · · · · · ·	∕es 🗹 No
3	If "Yes," describe these new services on Sci Did the organization cease conducting, o		now it conducts any program	
•				∕es ເ∨ No
	If "Yes," describe these changes on Schedu			103 - 110
4	Describe the organization's program service		s three largest program services, as	measured by
	expenses. Section 501(c)(3) and 501(c)(4) o			
	the total expenses, and revenue, if any, for e	each program service reported.		
4a	(Code:) (Expenses \$4,576	,001 including grants of \$	o) (Revenue \$	0)
	US Afterschool Program: buildOn is confronti			as truancy,
	graduation rates, school participation, and civ	ic engagement. We empower youth	from fractured and under-resourced	
	neighborhoods to make a positive difference i			
	students in 51 schools across 7 regions partic			
	education, food insecurity, care for the elderly			
	and public green spaces. buildOn students als			
	buildOn programming leads to the following o			
	of possibilities, and personal and social devel their communities, and have helped build mor			
	daily. With 95% of buildOn seniors graduating			
	business, community, and global pioneers wh		in to conege, buildon is inspiring torrior	10W 3
	business, community, and global proficers with	believe in the power of service.		
4b	(Code:) (Expenses \$ 3,963	,040 including grants of \$	0) (Revenue \$	0)
	International School Construction Program: S		ed rural villages in some of the poorest	countries
	in the world to build more than 620 schools in	Haiti, Malawi, Mali, Nepal, Nicaragu	a, and Senegal. The countries in which	we work
	consistently rank among the lowest on the Un	ited Nation's Human Development I	ndex, where school construction and c	ommunity
	education are vital to long-term health, econor	mic growth and sustainability. build	On engages in participatory developme	nt,
	creating partnerships with local communities			
	resides in the fact that buildOn classrooms ar			
	When buildOn enters new countries and regio			
	their students. Local communities initiate each			
	teachers and curriculum. Additionally, buildOuto build a better life for themselves and their c			
	schools and taking advantage of a new access		parents, and grandparents are attending	y bulldOll
	30110013 and taking advantage of a fiew access	3 to cuucation.		
4c	(Code:) (Expenses \$	o including grants of \$	0) (Revenue \$	0)
	N/A			
4d	Other program services (Describe in Schedu	ile O.)		
-	(Expenses \$ 0 including grant		\$ 0)	
4e	Total program service expenses ▶	8,539,041	•	

Checklist of Required Schedules Part IV Nο 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," 1 2 ~ 2 Is the organization required to complete Schedule B. Schedule of Contributors (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, 5 assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted 10 endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X ... 11f 12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E..... 13 **14 a** Did the organization maintain an office, employees, or agents outside of the United States? 14a **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking. fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV. 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or 15 for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV. 16 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on 18 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 20 a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20b

Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		~
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		~
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		~
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		~
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		~
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		,
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		~
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	'	V
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		,
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		_
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R,</i>			
	Part VI	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	~	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 12			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
_	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 109			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			_
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	,	
b	If "Yes," enter the name of the foreign country: Haiti, Malawi, Mali, Nepal, Nicaragua, Senegal	Tu		
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
_	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
L	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	~	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6h	~	
7	gifts were not tax deductible?	6b	•	
7 a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
_	and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	1.0		
	required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders			
a b	Gross income from members or shareholders			
b	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	120		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
u	Note. See the instructions for additional information the organization must report on Schedule O.	.54		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Form 990 (2013) Page **6**

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο 1a Enter the number of voting members of the governing body at the end of the tax year . . . 19 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 1b 17 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ~ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a ~ If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b 1 Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c ~ 13 13 ~ 1 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 1 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a / b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 See Schedule O, Statement 2 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19 financial statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the 20 organization: ► Stephanie Skryzowski, (203)602-9342

orm 990 (2013)	Page 7
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		<u> </u>			•			,	·
(B)							(D)	(E)	(F)
	١,						1		Estimated
hours per							compensation	compensation from	amount of
week (list any			_	_			from the	related organizations	other compensation
related	dire	titu	ficer	y er	ples	rme	organization	(W-2/1099-MISC)	from the
	ctor	tion	,	nplc	t co	 ~	(W-2/1099-MISC)		organization and related
line)	trus	al tru		yee	mpe				organizations
	iee	ıste			nsa				
		Ф			ted				
	-						0	0	0
+									
	-						0	0	0
	~						0	0	0
0.25									
0	~						0	0	0
0.25									
0	~						0	0	0
55									
0	~		~				156,456	0	8,170
0.25									
0	~						0	0	0
0.25									
0	~						0	0	0
0.25									
0	~						0	0	0
0.25									
0	~						0	0	0
0.25									
	~						0	0	0
0.25									
0	~						0	0	0
0.25									
0	~						0	0	0
0.50									
0	~					<u> </u>	0	0	0
	week (list any hours for related organizations below dotted line) 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25	Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25 0 0.25	Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25	(B) Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25	Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25	Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25	Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25	(B) Average hours per week (list any hours for related organizations below dotted line) 0.25 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0.25 0 0 0 0.25 0 0 0 0 0.25 0 0 0 0 0.25 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Column C

Part	VII Section A. Officers, Directors, Trust	tees, Key E	mploy	yees			lighe	st C	ompensated E	mployees (conti	nued)			
					•	C) ition								
	(A) Name and title	(B) Average hours per	box,	unles	neck ss pe	more	e than o is both or/trust	n an	(D) Reportable compensation	(E) Reportable compensation from	1	(F) Estima amour	ated nt of	
		week (list any hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	0	othe mpens from f rganiz and rel rganiza	satioi the ation ated	
John	Raffaeli	0.25												
Direct	tor	0	~						0	0				0
Jim Reynolds		0.25												
Direc		0	-						0	0				0
	Seitz	0.25												_
Direct		0	~						0	0				0
Direct	sa Thomson	0.25 0	_						0	0				0
	iolkowski	55							0	0				
	dent & CEO	0	1		~		·		210,000	0			2:	2,082
	nn Jager	45							210,000					-,002
	President - International Programs	0	1		~				85,000	0			(6,765
Ryan	Quiel	45												
Chief	Marketing Officer	0			~				57,769	0			(6,296
Melis	sa Shields	45												
Vice F	President - U.S. Programs	0			~				89,573	0			12	2,833
Andre	ew Simpson	45												
Chief	Marketing Officer	0			~				77,324	0			1!	5,293
	anie Skryzowski	45												
Chief	Financial Officer	0			~				101,009	0			17	7,291
	Sub-total								777 121	0			- 00	0.720
C	Total from continuation sheets to Part	 VII Sectio	 n A	•	•		•		777,131	0			88	8,730
d	T 1 1 / 1 1 P 2 1 1 2 3			•	•	•	•		777,131	0			29	8,730
2	Total number of individuals (including but	t not limited	d to th		list	ed	above	e) w	-					3,730
	reportable compensation from the organi	2411011 - 6	<u> </u>									V	'es	No
3	Did the organization list any former of employee on line 1a? If "Yes," complete							-	-	nest compensat		3	63	₩
4	For any individual listed on line 1a, is the organization and related organizations	sum of re	portal	ole (con	nper	nsatio	n a	and other comp	ensation from t	he			·
	individual											4 (/	
5	Did any person listed on line 1a receive of for services rendered to the organization									zation or individu		5		~
Section	on B. Independent Contractors													
1	Complete this table for your five highest compensation from the organization. Repyear.												's ta	ЗХ
	(A) Name and business add	ress							(B) Description of s	ervices	Comp	(C) ensati	ion	
								<u></u>						
2	Total number of independent contractor	rs (includir	ng bu	ıt n	ot I	limit	ed to	o th	nose listed ab	ove) who				

received more than \$100,000 of compensation from the organization ▶

0

Part VIII Statement of Revenue

		Check if Schedule O	contains a	a res	ponse or note to	o any line in this	Paπ VIII		🖂
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ıts ts	1a	Federated campaigns	3	1a	5,288				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues .		1b	0				
s, G	С	Fundraising events .		1c	1,499,963				
iifts ar /	d	Related organizations		1d	0				
s, G mila	е	Government grants (con		1e	346,663				
on: Sil	f	All other contributions, gi			3.0,000				
outi		and similar amounts not inc		1f	8,437,480				
ᅙᆴ	g	Noncash contributions includ			234,476				
Sor and	h	Total. Add lines 1a–1			•	10,289,394			
		Totall / lad in loo la l	<u> </u>		Business Code	10,207,074			
ent	2a								
Rev	b								
Se	C								
ervi	d								
m S	e								
graı	f	All other program serv							
Program Service Revenue	g	Total. Add lines 2a–2			•	0			
	3	Investment income	(includina	divid	ends, interest.	•			
		and other similar amo	`			93,264	0	0	93,264
	4	Income from investmen	-			0	0	0	0
	5	Royalties		•	•	0	0	0	0
		rioyanioo	(i) Real	• •	(ii) Personal	J	,	, and the second	, , ,
	6a	Gross rents		0	0				
	b	Less: rental expenses		0	0				
	C	Rental income or (loss)		0	0				
	d	Net rental income or ((I)			0	0	0	0
	7a	Gross amount from sales of	(i) Securiti		(ii) Other	•			, , ,
		assets other than inventory	Д1	1,521	0				
	b	Less: cost or other basis	71	1,021					
		and sales expenses .	7	5,168	0				
	С	Gain or (loss)		6,353					
	d					336,353	0	0	336,353
nue		Gross income from fu				330,333	0	0	330,333
Other Rever		events (not including \$ of contributions reported See Part IV, line 18	1,499,96 ed on line 10	c).	F12 040				
ţħe	b	Less: direct expenses			513,940 513,940				
0		Net income or (loss) fi				0		0	0
		Gross income from ga							
	h	Less: direct expenses							
		Net income or (loss) fi			vities ▶				
		Gross sales of in	_	-					
		returns and allowance	es	· a					
	b	Less: cost of goods s	old	. b					
	С	Net income or (loss) f			entory ►				
		Miscellaneous R	evenue		Business Code				
	11a								
	b								
	С								
	d	All other revenue .							
	е	Total. Add lines 11a-	11d		▶	0			
	12	Total revenue. See in	nstructions.		.	10,719,011	0	0	429,617

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6b, 7b, (A) Total expenses (B) Program service **(D)** Fundraising Management and general expenses 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV. line 21 0 0 2 Grants and other assistance to individuals in the United States. See Part IV, line 22 . . . 0 0 3 Grants and other assistance to governments, organizations, and individuals outside the United States, See Part IV, lines 15 and 16 . . . 0 0 Benefits paid to or for members 0 0 5 Compensation of current officers, directors, trustees, and key employees 865,862 623,780 51,330 190,752 Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 0 0 7 Other salaries and wages 4,128,018 3,476,821 521,569 129,628 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 54,566 48,284 1,538 4,744 Other employee benefits 9 592,763 542.082 11,373 39,308 10 Payroll taxes 427,684 351,802 15,350 60,532 11 Fees for services (non-employees): Management 0 0 0 0 Legal 0 0 3,373 3,373 38,985 178 38,737 70 Lobbying 0 0 0 0 Professional fundraising services. See Part IV, line 17 0 0 Investment management fees f 0 0 0 0 Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) . . . 415,364 376,694 343 38,327 12 Advertising and promotion 4.544 1.868 0 2.676 13 Office expenses 261,865 91,859 16,243 153,763 14 Information technology 92,145 10,106 14,840 67,199 15 0 Occupancy 16 49,532 49,519 13 0 1,159,939 17 1,228,853 698 68,216 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 0 0 0 0 19 Conferences, conventions, and meetings . 5,870 82,962 52,517 24,575 20 5,498 0 5,498 0 21 Payments to affiliates 0 0 0 0 22 Depreciation, depletion, and amortization . 67,555 41,959 17,531 8,065 23 131,091 70,791 60,300 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Financial Aid & Recruitment Fees 4,215 а 17,016 11,189 1,612 Bad Debt 197,801 113,485 84,316 0 С Bank Charges & Government Fees 18,177 13,121 5,017 39 School House Construction 1,520,189 1,499,674 1,539 18,976 All other expenses **Total functional expenses.** Add lines 1 through 24e 25 10.203.843 8.539.041 461,776 1,203,026 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this	Part X		🗆
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	1,573,257	1	849,502
	2	Savings and temporary cash investments	20,620	2	435,391
	3	Pledges and grants receivable, net	1,421,723	3	1,621,223
	4	Accounts receivable, net	0	4	0
	5	Loans and other receivables from current and former officers, directors			
		trustees, key employees, and highest compensated employees	S		
		Complete Part II of Schedule L	0	5	0
ts	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiar organizations (see instructions). Complete Part II of Schedule L	d y	6	0
Assets	7	Notes and loans receivable, net	0	7	0
As	8	Inventories for sale or use	0	8	0
	9	Prepaid expenses and deferred charges	59,938	9	91,295
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 371,7	703		
	b	Less: accumulated depreciation 10b 215,3	196,656	10c	156,358
	11	Investments—publicly traded securities	4,395,965	11	5,158,939
	12	Investments—other securities. See Part IV, line 11	0	12	0
	13	Investments—program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	43,336	15	51,966
	16	Total assets. Add lines 1 through 15 (must equal line 34)	7,711,495		8,364,674
	17	Accounts payable and accrued expenses	496,185		280,967
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .	0	21	0
Liabilities	22	Loans and other payables to current and former officers, directors trustees, key employees, highest compensated employees, and			
abi		disqualified persons. Complete Part II of Schedule L	0	22	0
⊐	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part 3			
		of Schedule D	X 0	25	
	26	Total liabilities. Add lines 17 through 25	40/ 105		200.077
	20		496,185 nd	20	280,967
Ses		complete lines 27 through 29, and lines 33 and 34.	iiu		
anc	27	Unrestricted net assets	4,730,014	27	4,813,664
Bal	28	Temporarily restricted net assets	2,485,296	28	3,270,043
٦	29	Permanently restricted net assets	0	29	0
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ an complete lines 30 through 34.	nd		
ts c	30	Capital stock or trust principal, or current funds		30	
Se	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds .		32	
let	33	Total net assets or fund balances	7,215,310	33	8,083,707
_	34	Total liabilities and net assets/fund balances	7,711,495		8,364,674

Form 990 (2013) Page **12**

Part	tXI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI				~		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		10,71	9,011		
2		2		10,20	3,843		
3	Revenue less expenses. Subtract line 2 from line 1	3	515,1		5,168		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))4	4		7,21	5,310		
5	Net unrealized gains (losses) on investments	5	344,89				
6	<u> </u>						
7					0		
8	· ,	8			0		
9	o interior and interior december 1 in the december (original in contradiction)	9			8,339		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	• "	0		8,08	3,707		
Part	XII Financial Statements and Reporting				_		
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			ᆫᆜ		
		г		Yes	No		
1	Accounting method used to prepare the Form 990: Cash Accrual Other	<u> </u>					
	If the organization changed its method of accounting from a prior year or checked "Other," explain Schedule O.	ın ın					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? .		2a		~		
	If "Yes," check a box below to indicate whether the financial statements for the year were compile						
	reviewed on a separate basis, consolidated basis, or both:						
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?	[2b	~			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited	on a					
	separate basis, consolidated basis, or both:						
	☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs						
	of the audit, review, or compilation of its financial statements and selection of an independent accounta	ant?	2c	1			
	If the organization changed either its oversight process or selection process during the tax year, expla Schedule O.	ain in					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in					
ou	the Single Audit Act and OMB Circular A-133?		За		/		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	o the					
-	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audit		3b				
			Forr	n 990	(2013)		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2013

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name	of the organization							Employer i	dentificatio	n number		
	DON INC									28648		
Par			rity Status (All orga						instructio	ons.		
The c 1 2 3 4	☐ A church, con ☐ A school desc ☐ A hospital or a ☐ A medical resc	vention of churce bribed in section a cooperative ho earch organization	ation because it is: (For hes, or association of 170(b)(1)(A)(ii). (Attac spital service organiza on operated in conjun	churches ch Sched ation desc	s describe ule E.) cribed in s	ed in sec section	tion 170	(b)(1)(A)(i (A)(iii).		(iii). Ento	er the	
5	☐ An organization		the benefit of a colle	ge or uni	versity ov	wned or	operated	l by a go	vernmen	tal unit o	descril	oed in
6 7	☐ A federal, stat ✓ An organization	on that normally	piete Part II.) nment or government receives a substantia I (A)(vi). (Complete Par	al part of					nit or fron	n the ge	neral	public
8 9	☐ An organization receipts from support from	on that normally activities related gross investme	n section 170(b)(1)(A) receives: (1) more that to its exempt functent income and unreafter June 30, 1975. Sec	an 33¹/₃% ions−sul lated bus	6 of its subject to desiness tax	upport fro certain ex xable inc	xceptions come (les	s, and (2) ss sectio) no more	e than 3	31/3%	of its
10 11	☐ An organization ☐ An organization ☐ purposes of organization	on organized and on organized arone or more pub	d operated exclusively and operated exclusive blicly supported organ describes the type of	to test for ely for th nizations	or public s ne benefit described	safety. Se t of, to p d in sect	ee sectio perform ion 509(a	on 509(a) (the funct a)(1) or se	tions of, ection 50	9(a)(2).		
e f	other than fou or section 509 If the organiz	indation manage (a)(2). ation received a	that the organization ers and other than one written determination	is not co e or more	ntrolled deputies publicly	lirectly or support	r indirectl ed organ a Type	ly by one izations o	described II, or Typ	disqualit I in sect	fied pe ion 50	ersons 9(a)(1)
g	,											. [
	(i) A person	who directly or i	ndirectly controls, eitlody of the supported								Yes i)	No
h	(iii) A 35% cor	ntrolled entity of	on described in (i) abo a person described in ion about the support	n (i) or (ii) a	above? .					11g(i 11g(i	1	
	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the c	organization sted in your document?	(v) Did y the organ col. (i)	ou notify nization in of your port?	organiza (i) organ	Is the tion in col. ized in the .S.?	(vii) Amou	unt of m	onetary
				Yes	No	Yes	No	Yes	No			
(A)												
(B)												
(C)												
(D)												
(E)												
T-4-'												

18

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 **(e)** 2013 (f) Total grants, contributions, 1 membership fees received. (Do not include any "unusual grants.") . . . 4,455,627 4,767,337 5,524,322 6,986,127 8,789,431 30,522,844 2 revenues levied organization's benefit and either paid to or expended on its behalf . . . 0 0 0 0 0 0 The value of services or facilities furnished by a governmental unit to the organization without charge 5,000 5,000 5,000 5,000 5,000 25,000 Total. Add lines 1 through 3. . . . 4 4,460,627 4,772,337 5,529,322 6,991,127 8,794,431 30,547,844 5 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 5,591,191 **Public support.** Subtract line 5 from line 4. 24,956,653 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total 7 Amounts from line 4 30,547,844 4,460,627 4,772,337 5,529,322 6,991,127 8,794,431 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 74,388 71,961 429,616 782,736 61,149 145,622 Net income from unrelated business 9 activities, whether or not the business is regularly carried on 0 0 0 0 0 0 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 0 0 0 0 **Total support.** Add lines 7 through 10 11 31,330,580 Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 79.66 % 14 Public support percentage from 2012 Schedule A, Part II, line 14 15 331/3% support test - 2013. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this ~ 331/3% support test-2012. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

<u> </u>	if the organization rails to quality	under the te	ists listed beit	Jw, piease co	Jilipiele Fait	11.)	
	on A. Public Support		T				
	dar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
2	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
	on B. Total Support			T	1	Γ	
	dar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar sources .						
	•						
b	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	•						
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly carried on						
	9 ,						
12	Other income. Do not include gain or						
	loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,		-				
10	and 12.)						
14	First five years. If the Form 990 is for the	e organizatio	ı's first secon	l d third fourth	or fifth tax v	 	n 501(c)(3)
17	organization, check this box and stop he l	•					* , , ,
Secti	on C. Computation of Public Suppor						, _
15	Public support percentage for 2013 (line 8			3 column (f))		15	%
16	Public support percentage from 2012 Sch					16	
	on D. Computation of Investment Inc				<u></u>	1 . 5	70
17	Investment income percentage for 2013 (I			v line 13. colu	mn (f))	17	%
18	Investment income percentage from 2012			-		18	
19a	33 ¹ / ₃ % support tests—2013. If the organi						
	17 is not more than 33 ¹ /3%, check this box						
b	33 ¹ / ₃ % support tests—2012. If the organiz	_	=	-		=	_
~	line 18 is not more than 33 ¹ / ₃ %, check this b						
20	Private foundation. If the organization di		_		· · · · · ·		_

chedule A (Form 990 or 990-EZ) 2013	Page
Part IV		

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number

Open to Public Inspection

OMB No. 1545-0047

BUILD	ON INC			22-3128648
Par	Organizations Maintaining Donor Advise	d Funds or Other Similar Fu	inds or Acc	counts.
	Complete if the organization answered "Ye	s" to Form 990, Part IV, line 6	j.	
		(a) Donor advised funds	(b) F	unds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year) .			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor adv	visors in writing that the assets	held in don	or advised
	funds are the organization's property, subject to the or	ganization's exclusive legal cont	rol?	· · · 🗌 Yes 🗌 No
6	Did the organization inform all grantees, donors, and	donor advisors in writing that gr	ant funds ca	
	only for charitable purposes and not for the benefit of			
	conferring impermissible private benefit?			
Par				
	Complete if the organization answered "Yes	s" to Form 990. Part IV. line 7		
1	Purpose(s) of conservation easements held by the organization		-	
•	Preservation of land for public use (e.g., recreation		of an historic	cally important land area
	Protection of natural habitat	· ·		historic structure
	☐ Preservation of open space	_ Treservation	or a cortined	Thistorie structure
2	Complete lines 2a through 2d if the organization held a	qualified conservation contribut	tion in the fo	rm of a conservation
_	easement on the last day of the tax year.	quamica concervation continua		Held at the End of the Tax Year
_			2a	
a	Total acreage restricted by conservation easements		-	
b	Number of conservation easements on a certified history			
c d	Number of conservation easements included in (c)			
u				
3	Number of conservation easements modified, transfer			
3	tax year ►	ed, released, extilliguished, or te	iiiiiiated by	the organization during the
4	Number of states where property subject to conservat	on easement is located		
4 5	Does the organization have a written policy regard		epection h	andling of
3	violations, and enforcement of the conservation easem			
6	Staff and volunteer hours devoted to monitoring, inspe			
U	Stan and volunteer nours devoted to monitoring, inspe	cling, and emorcing conservanc	ni easement	s during the year
7	Amount of expenses incurred in monitoring, inspecting	and enforcing concentration as	oomonto dur	ing the year
1	► \$, and emorcing conservation ea	sements dur	ing the year
8	Does each conservation easement reported on line 2(c	1) above satisfy the requirements	of section 1	70(b)(4)(B)
0	(i) and section 170(h)(4)(B)(ii)?		o Section	
0	In Part XIII, describe how the organization reports cons			· · · U Yes U No
9	balance sheet, and include, if applicable, the text of the			
	organization's accounting for conservation easements	9	iriariciai stati	errierits triat describes trie
Part			r Other Si	milar Assats
ган	Complete if the organization answered "Yes	-		illiai Assets.
10	If the organization elected, as permitted under SFAS			tatament and balance about
ıa	works of art, historical treasures, or other similar ass			
	public service, provide, in Part XIII, the text of the footr	•		
h				
b	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass			
	public service, provide the following amounts relating to	•	education, o	r research in furtherance of
	-			▶ ¢
	(i) Revenues included in Form 990, Part VIII, line 1 .(ii) Assets included in Form 990, Part X			D
0	(II) Assets included in Form 990, Part X	torical transuras as ather similar		r financial gain provide the
2	following amounts required to be reported under SFAS			i ililanciai gain, provide the
	-	• • •		▶ ♠
a	Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X			>
b	Assets included in Form 990, Part X			S

chedu	le D (Form 990) 2013									I	Page 2
Part	Organizations Maintaining	Collections of A	Art, Histo	orical T	reasures	or Ot	her Similar A	sse	ts (c		
3	Using the organization's acquisition, a collection items (check all that apply):	accession, and oth	ner record	ds, checl	k any of th	e follov	wing that are a	sigr	nificar	nt use	of its
а	☐ Public exhibition		d □	Loan	or exchang	e proq	rams				
b	☐ Scholarly research		e [Other	_						
С	☐ Preservation for future generations		_	_							
4	Provide a description of the organizat XIII.		nd explai	n how th	ney further	the org	ganization's exe	mpt	t purp	ose ir	n Part
5	During the year, did the organization assets to be sold to raise funds rather								□ Y	∕es [□No
Part	IV Escrow and Custodial Arra	ngements.									
	Complete if the organization 990, Part X, line 21.	answered "Yes"	to Form	990, P	art IV, line	9, or	reported an ar	nou	ınt or	n Forr	m
1a	Is the organization an agent, trustee, included on Form 990, Part X?							not		∕es [] No
b	If "Yes," explain the arrangement in Pa	art XIII and comple	te the foll	owing ta	ıble:						
							,	٩mc	ount		
С	Beginning balance					10	:				
d	Additions during the year					10	I				
е	Distributions during the year					16					
f	Ending balance					1f	:				
2a	Did the organization include an amour								_ Y		_ No
	If "Yes," explain the arrangement in Pa	art XIII. Check here	if the exp	olanation	has been	provid	ed in Part XIII		<u> </u>	<u>. L</u>	
Par		1.07									
	Complete if the organization						(n=				
		(a) Current year	(b) Prior		(c) Two year		(d) Three years ba		(e) Fou	ur years	
1a	Beginning of year balance	4,395,965	3,	,866,176		33,502	3,254,0	-		2,56	2,071
b	Contributions	3,563		0	4	00,000		0			0
C	losses	7/2 224		F20 700		(7.22)	270.4	.,			1 005
d	Grants or scholarships	763,321		529,789 0		67,326 0	279,4	0	-	09	01,985 0
e	Other expenditures for facilities and	0		U		- 0		-			- 0
	programs	0		0		0		0			0
f	Administrative expenses	3,910		0		0		0			0
g	End of year balance	5,158,939	4	395,965	3.8	66,176	3,533,5			3 25	4,056
2	Provide the estimated percentage of the							<u></u>		0,20	1,000
а	Board designated or quasi-endowmer	-		(- 5	(,,					
b	Permanent endowment ►	0 %	-								
С	Temporarily restricted endowment ▶	0 %									
	The percentages in lines 2a, 2b, and 2	c should equal 100	0%.								
3a	Are there endowment funds not in the organization by:	possession of the	e organiza	ation tha	t are held	and ad	ministered for t	he		Yes	No
	(i) unrelated organizations								3a(i))	~
	(ii) related organizations								3a(ii)	_	~
b	If "Yes" to 3a(ii), are the related organia								3b		
4	Describe in Part XIII the intended uses	of the organization	n's endov	vment fu	ınds.						
Part	VI Land, Buildings, and Equip	ment.									
	Complete if the organization	answered "Yes"	to Form	990, P	art IV, line	11a. S	See Form 990	, Pa	ırt X,	line 1	0.
	Description of property	(a) Cost or oth (investme		. ,	r other basis her)		Accumulated epreciation		(d) Bo	ook valu	е
1a	Land		0		0						0
b	Buildings		0		0		0				0
_	Leasehold improvements		0	_	0		0				0

371,703

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

0

156,358

156,358

0

215,345

. ▶

0

Part VII	Investments - Other Securities.					
	Complete if the organization answ	vered "Yes" to For	m 990	D, Part IV, line	11b. See Form	990, Part X, line 12.
	(a) Description of security or category (including name of security)		(b) Book value		hod of valuation: -of-year market value
(1) Financial	derivatives					
(2) Closely-h	eld equity interests					
(3) Other						
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
	n) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII	Investments—Program Related		004			000 5 13/11 40
	Complete if the organization answ	vered "Yes" to For				
	(a) Description of investment		(b) Book value		thod of valuation: -of-year market value
					OUST OF EIG	-or-year market value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)	o) must equal Form 990, Part X, col. (B) line 13.)					
Part IX	Other Assets.					
- GIVI	Complete if the organization answ	vered "Yes" to For	m 990). Part IV. line	11d. See Form	990. Part X. line 15.
	· · · · · · · · · · · · · · · · · · ·) Description		.,		(b) Book value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
	mn (b) must equal Form 990, Part X, co	ol. (B) line 15.)			<i>.</i> ▶	
Part X	Other Liabilities.					
	Complete if the organization answ	vered "Yes" to For	m 990), Part IV, line	11e or 11f. See	Form 990, Part X,
	line 25.					
1.	(a) Description of liability	(b) Book value				
(1) Federal in	come taxes					
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)	America Constant Cons					
	n) must equal Form 990, Part X, col. (B) line 25.)	do do do de de 18 - 18 - 1	-1- 1-	Alan annuni enter 1	financial -t-t-	under Albert wern even der
2. Liability for	uncertain tax positions. In Part XIII, provide	ue the text of the footh	ote to	trie organization's	i inancial stateme	ents that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

	Complete if the organization answered "Yes" to Form 990, F	Part I\	/, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	12,205,471
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	353,231		
b	Donated services and use of facilities	2b	1,141,569		
С	Recoveries of prior year grants	2c	0		
d	Other (Describe in Part XIII.)	2d	0		
е	Add lines 2a through 2d			2e	1,494,800
3	Subtract line 2e from line 1			3	10,710,671
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	8,340		
C	Add lines 4a and 4b			4c	8,340
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	10,719,011
Part	XII Reconciliation of Expenses per Audited Financial Statem			_	
	Complete if the organization answered "Yes" to Form 990, F				
1	Total expenses and losses per audited financial statements			1	11,345,412
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				11,343,412
a	Donated services and use of facilities	2a	1 141 540		
b	Prior year adjustments	2b	1,141,569		
C	Other losses	2c	0		
d	Other (Describe in Part XIII.)	2d	0		
e	Add lines 2a through 2d			2e	1,141,569
3	Subtract line 2e from line 1			3	10,203,843
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	i ·			10,203,643
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
a b	Other (Describe in Part XIII.)	_	0		
C	Add lines 4a and 4b		•	4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin			5	10,203,843
_	XIII Supplemental Information.	0 10.)		<u> </u>	10,203,043
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4 1· D	art IV lines 1h and 2h	· Dart V	line 1: Part Y line
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part				
	lule D, Part V, Line 4 - The board designated endowment is maintained to susta	-			
C - l	India D. Daniel VI. Live also Live also also as foundation of the community of the communit				
Sched	ule D, Part XI, Line 4b - Unrealized gain on foreign currency.				

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number 22 2120640

BUIL	DON INC					2-3128648
Par	General Information Form 990, Part IV, line		es Outside	the United States. Com	plete if the organization ans	wered "Yes" on
1	For grantmakers. Does the assistance, the grantees' eli grants or assistance?					
2	For grantmakers. Describe assistance outside the United		the organizati	on's procedures for moni	toring the use of its grant	s and other
3	Activities per Region. (The fo	llowing Part	l, line 3 table o	can be duplicated if additio	nal space is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	South Asia	1	9	Program Services	Construction of schools and	241,444
(2)	Sub-Saharan Africa	3	24	Program Services	Construction of Schools and	1,086,097
(3)	Central America and the Caribb	2	15	Program Services	Construction of Schools and	895,518
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a	Sub-total					
b	Total from continuation sheets to Part I					
С	Totals (add lines 3a and 3b)	6	48			2,223,059

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part II Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (i) Method of (a) Name of (f) Manner of (g) Amount of (d) Purpose of (b) IRS code (e) Amount of (c) Region (h) Description valuation (book, FMV, appraisal, other) organization cash non-cash section and EIN grant cash grant of non-cash assistance disbursement assistance (if applicable) (1) (2) (3) (4) (5) (6) **(7)** (8) (9) (10) (11) (12)(13)(14) (15) (16) Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2013 Page 4

Part IV

Foreign Forms

Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign ✓ No ☐ Yes Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a Yes ✓ No Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To ✓ No Yes Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing ☐ Yes ✓ No Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"

the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)

Schedule F (Form 990) 2013

✓ No

✓ No

Yes

Yes

Schedule F (Form 990) 2013 Page **5**

Part V	Supplemental Information
	Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).
Schedule F	Part I, Line 3 - Accounting Method - Accrual

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

ivallie C	i tile organization					Employer identific	Cation number
BUILE	OON INC						3128648
Part	Fundraising Activities. Form 990-EZ filers are n	•	-		vered "Yes" to F	Form 990, Part IV,	line 17.
1	Indicate whether the organizatio				owing activities. C	heck all that apply.	
а	Mail solicitations		e Ć		ion of non-govern		
b	Internet and email solicitation	าร	f [ion of governmen	•	
C	Phone solicitations		g [fundraising events	-	
d	☐ In-person solicitations		3 _				
2a	Did the organization have a writ	ten or oral agre	ement with	anv indivi	dual (includina off	ficers. directors. trus	tees
	or key employees listed in Form						
b	If "Yes," list the ten highest paid compensated at least \$5,000 by	individuals or	entities (fun				
		<u> </u>					1
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total				•			
3	List all states in which the organ registration or licensing.				solicit contribution	ns or has been notifi	ed it is exempt from

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			CT Dinner	Chicago Breakfast	6	(add col. (a) through col. (c))
a)			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	2,116,101	489,886	700,990	3,306,977
ш	2	•	815,673	185,964	291,437	1,293,074
		line 2)	1,300,428	303,922	409,553	2,013,903
	4	Cash prizes	0	0	0	0
	5	Noncash prizes	122,643	0	23,942	146,585
enses	6	Rent/facility costs	37,780	14,479	50,584	102,843
Direct Expenses	7	Food and beverages	70,163	26,890	89,950	187,003
Direc	8	Entertainment	2,500	300	2,004	4,804
	9	Other direct expenses .	7,028	2,311	63,366	72,705
	10					513,940
	11	<u> </u>				1,499,963
Pa	rt II	Gaming. Complete if the than \$15,000 on Form 99		ed "Yes" to Form 990	0, Part IV, line 19, or r	reported more
		11an \$15,000 on 1 onn 9		(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Seve						
ш	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses .				
	6	Volunteer labor	☐ Yes% ☐ No	☐ Yes% ☐ No	☐ Yes% ☐ No	
	7	Direct expense summary. Ad	d lines 2 through 5 in c	olumn (d)		
	8	Net gaming income summary	y. Subtract line 7 from li	ne 1, column (d)		
9		Enter the state(s) in which the or	ganization operates gar	ning activities		
	а	Is the organization licensed to or	perate gaming activities			🗌 Yes 🗌 No
10		Were any of the organization's g If "Yes," explain:	_	, suspended or termina	-	

cneau	ile G (Form 990 or 990-EZ) 2013		Pa	ige J
11 12	Does the organization operate gaming activities with nonmembers?	☐ Y	_	No No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility			%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ►			
	Address►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	□ Y	es 🗌	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:			
Ū	Name ►			
	Address►			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided ▶			
	□ Director/officer □ Employee □ Independent contractor			
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	□ Y ₀	es 🗌	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$			
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) a Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide additional information (see instructions).			

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number **BUILDON INC** 22-3128648

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimburging or allowing expenses incurred by all			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee ☐ Written employment contract			
	☐ Independent compensation consultant ☑ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	~	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		~
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		~
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		V
b	Any related organization?	5b		V
	If tes to line 3a of 3b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		~
b	Any related organization?	6b		~
-	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
•	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		~
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject	<u> </u>		
-	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		~
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title			f W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable		
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
Jim Ziolkowski, President & CEO	(i)	210,000	0	0	1,200	20,882	232,082	0
1	(ii)	0	0	0	0	0	0	0
Marc Friedman, Chief Operating	(i)	156,456	0	0	1,200	6,970	164,626	
2 Officer	(ii)	0	0	0	0	0	0	0
	(i)							
3	(ii)							
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2013

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization \blacktriangleright Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

BUILD	OON INC					22-31286	48		
Part	Types of Property								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash cont amounts repo Form 990, Part V	rted on	Method o			
1	Art—Works of art			•	,				
2	Art—Historical treasures								
3	Art—Fractional interests								
4	Books and publications								
5	Clothing and household								
	goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities—Publicly traded	~	3		20,668	FMV on day	of dona	tion	
10	Securities—Closely held stock .								
11	Securities - Partnership, LLC,								
	or trust interests								
12	Securities-Miscellaneous								
13	Qualified conservation								
	contribution—Historic								
	structures								
14	Qualified conservation contribution—Other								
15	Real estate—Residential								
16	Real estate—Commercial								
17	Real estate—Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other ► (Materials for school)	✓	214		213,808	FMV on day	of dona	tion	
26	Other ► ()								
27	Other ► ()								
28	Other ► (
29	Number of Forms 8283 received								
	which the organization completed	Form 8283	3, Part IV, Donee Acknowled	dgement		29			0
							1	Yes	No
30a	During the year, did the organizat	ion receive	by contribution any proper	ty reported in Pa	art I, lines	1 - 28, that			
	it must hold for at least three year								
	used for exempt purposes for the						30a		~
b	If "Yes," describe the arrangemen		= •						
31	Does the organization have a		tance policy that require	s the review o	of any no	n-standard			
٠.	contributions?					· · ·	31		~
32a	Does the organization hire or use		ies or related organization	e to solicit prod			31		
uzd		•				an HUHUASH	20-		.,
							32a		
b	If "Yes," describe in Part II.	a ama:	aclumn (a) for a time of	ا-ا-ا	aduma: (a)	ام مام مان عا			
33	If the organization did not report as	i amount in	column (c) for a type of pro	perty for which (column (a)	s checked,			

Schedule M (Form 990) (2013) Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Employer identification number Name of the organization **BUILDON INC** 22-3128648 Form 990, Part VI, Section A, Line 2 - buildOn National Board of Directors member Kathy Cassidy is Vice President & Treasurer of GE and buildOn National Board of Directors member Jeff Bornstein is Senior Vice President and CFO of GE Capital. Form 990, Part VI, Section B, Line 11b - The Finance team at buildOn is responsible for the timely preparation of the Form 990. The completed Form 990 will be provided to the entire National Board of Directors in advance of the filing deadline to enable a detailed and conscientious review by all board members. All questions and concerns of the Board will be addressed by the Finance team and incorporated into the return as appropriate. Senior management of buildOn will file the final form 990 as required. Form 990, Part VI, Section B, Line 12c - The chairman of the Governance Committee of the National Board of Directors requests all officers, directors and key employees to disclose interests that could give rise to conflicts. It is required that each director, officer, CEO, COO and CFO annually complete and sign a disclosure statement. Form 990, Part VI, Section B, Line 15 - The CEO's performance is reviewed on an annual basis by the Governance Committee of the National Board of Directors. The Governance Committee sends the performance review out to the National Board of Directors for comment. The Governance Committee then compiles all comments and conducts the performance review and makes a recommendation to the Finance Committee regarding the CEO's salary. It is the Finance Committee that ultimately determines the compensation of the CEO using comparable compensation obtained from compensation surveys of similarly situated organizations. The last time the CEO accepted a salary increase was July 1, 2010. The COO, CFO, CMO, VP of US Programs and VP of International Programs are all officers of the company. With the National Board of Director's approval, the CEO reviews and sets the salary of the Officers of buildOn based upon comparable compensation obtained from compensation surveys of similarly situated organizations. All performance reviews are documented in the employee's personnel file. All officers received a performance review in 2013. Form 990, Part VI, Section C, Line 19 - buildOn discloses its financial statements, audits and form 990 on their website builOn.org. In addition, buildOn's form 990 and financial statements are available for public inspection on other websites such as Charity Navigator. Anyone, at any time, can request a copy of buildOn's bylaws, conflict of interest policy, financial statements, most recent Form 990 and financial audit. Form 990, Part XI, Line 9 - Unrealized gain on Foreign Exchange

Schedule O, Statement 1

Form: 990

22-3128648

Form: 990 Page: 1

Line Number: Part I Line 1

Activity Or Mission Description

Description

buildOn breaks the cycle of poverty, illiteracy, and low expectations through service and education. Through buildOn afterschool programs in high schools across the U.S., urban youth are contributing intensive service, helping seniors, young children, and the homeless in their communities, and are also helping to build schools in some of the poorest countries on the planet. Students in buildOn programs, located in 51 of America's lowest performing urban high schools, have contributed a staggering 1,256,483 hours of service. buildOn also partners these same students with developing countries in Africa, Asia, and Central America to build schools. buildOn's school construction programs have completed 620 schools to date. And through the unparalleled commitment of parents and grandparents to educate their children, both boys and girls, rural villages provide all the volunteer labor in collaboration with buildOn to break ground on a new school every five days.

Page: 1

Schedule O, Statement 2
Form: 990
22-3128648

Form: 990 Page: 6

Line Number: Part VI Section C Line 17

States Where Copy Of Return Is Filed

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